

Richard Nixon Presidential Library
White House Special Files Collection
Folder List

<u>Box Number</u>	<u>Folder Number</u>	<u>Document Date</u>	<u>Document Type</u>	<u>Document Description</u>
36	15	n.d.	Report	Memo from David Derge to Nixon re: 8-state survey of vice presidential candidates with both summary report and survey detail attached. 21 pages.
36	15	n.d.	Other Document	Haldeman Handwritten note marked "(personal) Haldeman pre-inaugural notes". 1 page.
36	15	12/20/1968	Other Document	Haldeman Handwritten notes for Nixon meeting re: personnel assignments. 2 pages.
36	15	12/21/1968	Memo	memo from Dick Allen to Haldeman re: wanting to know today if he (Dick Allen) will be assigned Special Assistant. 1 page.
36	15	12/21/1968	Other Document	Haldeman Handwritten notes re: personnel appointments including prefer to have Allen as Deputy Assistant Secretary. 1 page.
36	15	01/02/1969	Other Document	Haldeman Handwritten note marked "Thurs Calls" re meetings, appointments and decisions. 1 page.

<u>Box Number</u>	<u>Folder Number</u>	<u>Document Date</u>	<u>Document Type</u>	<u>Document Description</u>
36	15	n.d.	Other Document	Haldeman Handwritten notes re: miscellaneous issues including Agri Task Force, cabinet meetings. 3 pages.
36	15	01/04/1969	Memo	From Nixon (tape) to Haldeman re: RN Schedule. Does not want to tape messages for small groups, use other Cabinet officers. 1 page.
36	15	01/03/1969	Memo	Memo from Nixon to Haldeman re: establishing procedures for scheduling meals with foreign dignitaries and staff, eliminating return meals, and meal planning. 4 pages.
36	15	01/04/1969	Memo	Memo from Nixon to Ehrlichman re: procedure for scheduling meals and receptions, encouraging breakfast meetings and discouraging drinks. 1 page.
36	15	01/04/1968	Other Document	Haldeman Handwritten notes for Nixon meeting, re: personnel assignments and action items. 2 pages.
36	15	01/03/1968	Other Document	Haldeman Handwritten notes re: summer residence, Agnew's role, personnel issues. 3 pages.
36	15	01/02/1968	Other Document	Haldeman Handwritten notes re: inaugural day plan, personnel matters, appointments. 3 pages.

<u>Box Number</u>	<u>Folder Number</u>	<u>Document Date</u>	<u>Document Type</u>	<u>Document Description</u>
36	15	01/04/1968	Memo	Memo from Nixon to Ehrlichman re: inauguration invitation for Armand Hammer. 1 page.

COPY 3 of 4

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By RJP NARS, Date 4/6/87

Envelope for
This.

NIXON FOR PRESIDENT COMMITTEE,
P. O. BOX 1988, TIMES SQUARE STATION,
NEW YORK, NEW YORK 10038
PHONE (212) 661-6400

~~CONFIDENTIAL~~

HALDEMAN

ONLY

To: Richard M. Nixon

From: David R. Derge

The attached summary report is in two parts.

Part One consists of one-sentence summaries without statistics.

The Appendix consists of statistical tables from which conclusions were drawn.

N
NIXON FOR PRESIDENT COMMITTEE,
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GRAND SUMMARY

1. Nixon and Humphrey have high, about about equal, familiarity among voters. Kennedy and Reagan have less familiarity, but still to a high degree. Wallace is well known in all states. Percy is less well known. Connally and Ford are not well known.
2. Among Republican Vice-Presidential candidates, Percy is judged by more respondents to be best qualified to assume the Presidency.
3. In a two-way heat with Humphrey, Nixon wins Illinois, Pennsylvania, Ohio, Missouri, and Georgia; theyn tie in Michigan and California; Humphrey wins in Texas.
4. In a three-way heat with Humphrey and Wallace, Nixon wins in Illinois, Pennsylvania, Ohio, and Missouri; Humphrey wins in Michigan, California, and Texas; Wallace wins in Georgia.
5. Among Reagan, Percy, and Ford, Percy emerges as the most useful running mate for winning the most states, although Reagan adds marginal strength in some states and loses marginal strength in others. There appears to be no advantage in choosing Ford.
6. Against Humphrey-Connally, and with Percy as running mate, Nixon wins Illinois, Pennsylvania, Ohio, Michigan, and Missouri; Humphrey wins California and Texas; Wallace wins Georgia.
7. Against Humphrey-Kennedy, with Percy as running mate, Nixon wins only Illinois, and loses other states to Humphrey and Wallace. THIS IS OBVIOUSLY A FUNCTION OF THE KENNEDY NAME.
8. k A Reagan candidacy apparently does not substantially deteriorate the Wallace vote.

N
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19 July 1968

To: Richard M. Nixon
From: David R. Berge
Subj: Eight-State Survey of Vice-Presidential candidates/

Background: Probability samples of approximately 600 respondents were polled by telephone in the states of Illinois, Pennsylvania, Ohio, Michigan, California, Missouri, Texas, and Georgia. This is a large enough sample to expect sampling error not to exceed 3%. Polling was done during period of 5 July-15 July.

Presentation of findings. The following short summaries are drawn from statistical Tables I-X attached as Appendix A.

1. Familiarity with candidates.
 - a. In all states Nixon and Humphrey have a high familiarity and in about the same degree.
 - b. Kennedy runs just slightly behind Nixon and Humphrey in familiarity except in Georgia.
 - c. Reagan runs behind Kennedy in familiarity, but is well known to more than half of the respondents except in Georgia. His familiarity is higher than anyone else's in California.
 - d. Percy is not well known outside of Illinois (where he outscores Reagan, Wallace, and Kennedy). Percy is well known by about one-third of the respondents in all states but Texas and Georgia where this drops to one-fourth.
 - e. Connally and Ford have low familiarity in all states but their own home states. Even in their home states they are less well known than Nixon, Humphrey, Wallace, and Kennedy.
 - f. In all states Wallace has high familiarity among more than half of the respondents, scoring highest in Ohio, California, and Georgia.
2. Opinions about which Republican Vice-Presidential candidate would do the best job if he were to become President.
 - a. Nearly one-third had no opinion about this.
 - b. Percy runs ahead of Reagan except in Texas and Georgia where Reagan runs ahead of Percy 2-1.
 - c. In all states but Michigan less than 10% think Ford would do the best job. In Michigan Ford still runs behind Percy.

19 July 1968

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3. Results of two-way heat between Nixon and Humphrey, and three-way heat among Nixon-Humphrey-Wallace.

	<u>Wins 2-way heat</u>	<u>Wins 3-way heat.</u>
Illinois	Nixon	Nixon
Pennsylvania	Nixon	Nixon
Ohio	Nixon	Nixon
Michigan	TIE	Humphrey - See (4) Below
California	TIE	Humphrey
Missouri	Nixon	Nixon
Texas	Humphrey	Humphrey
Georgia	Nixon	Wallace

(See Table II for percentages).

Other conclusions:

- a. There is a large "Undecided" vote in both 2-way and 3-way heats.
- b. When Wallace is added, Nixon and Humphrey both lost support in Northern states. Nixon loses only 1-3 percentage points more than Humphrey. In Texas, Wallace costs Nixon twice as many percentage points as Humphrey, and in Georgia more than twice as many.

4. Trial heat with Nixon and various Vice-Presidential candidates running against Humphrey-Consally and Wallace-Griffin (3-way heat). Winner is shown

	<u>Nixon-Reagan</u>	<u>Nixon-Percy</u>	<u>Nixon-Ford</u>
Illinois	Nixon	Nixon	Nixon
Pennsylvania	Nixon	Nixon	Nixon
Ohio	Nixon	Nixon	Nixon
Michigan	Humphrey	<u>Nixon</u> ⁹	Humphrey
California	Humphrey	Humphrey	Humphrey
Missouri	Nixon	Nixon	Humphrey
Texas	Humphrey	Humphrey	Humphrey
Georgia	Wallace	Wallace	Wallace

Conclusion: Percy wins Michigan, which Reagan and Ford would lose. Percy or Reagan would win Missouri, which Ford would lose.

5. Trial heat with Nixon and various Vice-Presidential candidates running against Humphrey-Kennedy and Wallace-Griffin (3-way heat).

	<u>Nixon-Reagan</u>	<u>Nixon-Percy</u>	<u>Nixon-Ford</u>
Illinois	TIE	<u>Nixon</u>	Humphrey
Pennsylvania	Humphrey	Humphrey	Humphrey
Ohio	Humphrey	Humphrey	Humphrey
Michigan	Humphrey ⁸	Humphrey	Humphrey
California	Humphrey	Humphrey	Humphrey
Missouri	Humphrey	Humphrey	Humphrey
Texas	Humphrey	Humphrey	Humphrey
Georgia	Wallace	Wallace	Wallace

Conclusion: Percy wins Illinois, which Reagan would tie. All other combinations in all states would lose.

IN

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6. What changes in the Nixon vote would result if Reagan is the Vice-Presidential candidate instead of Percy? (Assumes Humphrey-Kennedy and Wallace-Griffin on ticket).

- a. Nixon would tie Illinois ~~XXXXXXXXXXXXXXXXXXXX~~. With Percy Nixon wins Illinois.
- b. Nixon would gain from 1-5 percentage points in Pennsylvania, Texas and Georgia (but outcome would not change).
- c. Nixon would lose 3-5 percentage points in Illinois, Ohio, Michigan, California, and Missouri. (but outcome would not change).

7. What changes in the Nixon vote would result if Reagan is the Vice-Presidential candidate instead of Percy? (Assumes Humphrey-Connally and Wallace-Griffin on ticket).

- a. Nixon would lose Michigan. ~~With~~ With Percy Nixon wins Michigan.
- b. Nixon would gain 1-3% percentage points in Ohio, Missouri, Texas and Georgia (but outcome would not change).
- c. Nixon would lose 1 percentage point in Illinois and California (but outcome would not change.)
- d. No change would occur in Pennsylvania.

8. What is the effect on the spread between Nixon and Wallace percentages when Reagan is the Vice-Presidential candidate instead of Percy?
ASSUMES HUMPHREY/CONNALLY. - APPROX. SAME FOR HUMPHREY/KENNEDY

- a. Nixon gains 1 percentage point in Illinois, Pennsylvania, Michigan, Missouri, and Georgia. He gains 3 points in Ohio, and 5 points in Texas. There is no change in California.

Conclusion: A Reagan candidacy does not draw off much Wallace support

9. What are the advantages of choosing Ford over Reagan and Percy for Vice-Presidential candidate?

In no case does Ford lend strength. It would be a liability at this time.

TABLE I

7/16/68

Per cent level of familiarity ("Know quite a lot about")

	<u>Illinois</u>	<u>Penn- sylvania</u>	<u>Ohio</u>	<u>Michigan</u>	<u>Calif- ornia</u>	<u>Missouri</u>	<u>Texas</u>	<u>Georgia</u>
Nixon	83	85	87	83	89	82	72	68
Humphrey	82	83	85	79	86	83	71	68
Wallace	59	59	70	55	70	60	61	74
Kennedy	74	73	75	67	75	69	60	53
Connally	10	13	13	14	15	13	49	11
Griffin	2	2	2	20*	2	1	1	54
Percy	78	33	38	32	44	42	24	18
Reagan	62	58	65	52	91	59	54	43
Ford	10	9	10	34	10	7	5	4

TABLE Iq

Would do best job as President ...

Reagan	24%	24%	28%	18%	23%	23%	37%	33%
Percy	46	27	34	25	40	33	18	14
Ford	8	9	7	21	7	6	7	6
All	5	4	4	4	2	2	2	4
None	3	4	3	5	5	3	3	3
No opinion	15	33	24	27	23	33	33	40

Thomas W. Benham
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*Confusion with Senator Griffin

TABLE II

798-X
7/16/68

2-Way vs. 3-Way Trial Heats

	<u>Illinois</u>		<u>Penn- sylvania</u>		<u>Ohio</u>		<u>Michigan</u>		<u>Calif- ornia</u>		<u>Missouri</u>		<u>Texas</u>		<u>Georgia</u>	
Nixon	45%	39%	44%	37%	44%	38%	36%	31%	39%	36%	39%	35%	34%	23%	44%	22%
Humphrey	34	32	37	33	38	34	36	32	39	38	35	31	41	35	33	24
Wallace	--	10	--	11	--	14	--	11	--	8	--	11	--	23	--	39
Undecided	21	19	19	19	18	14	28	26	22	18	26	23	25	19	23	15

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TABLE III

ILLINOIS

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	45%	39%
Humphrey	34	32
Wallace	--	10
Undecided	21	19

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	40%	42%	36%
Humphrey/Kennedy	40	39	42
Wallace/Griffin	6	6	7
Undecided	14	13	15

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	45%	46%	40%
Humphrey/Connally	32	32	34
Wallace/Griffin	6	8	7
Undecided	17	14	19

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TABLE IV

PENNSYLVANIA

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	44%	37%
Humphrey	37	33
Wallace	--	11
Undecided	19	19

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	38%	36%	36%
Humphrey/Kennedy	40	40	40
Wallace/Griffin	6	7	7
Undecided	16	17	17

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	41%	40%	39%
Humphrey/Connally	33	32	33
Wallace/Griffin	8	8	8
Undecided	18	20	20

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TABLE V

OHIO

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	44%	38%
Humphrey	38	34
Wallace	--	14
Undecided	18	14

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	36%	37%	34%
Humphrey/Kennedy	41	39	41
Wallace/Griffin	10	11	11
Undecided	13	13	14

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	40%	38%	37%
Humphrey/Connally	33	33	33
Wallace/Griffin	11	12	11
Undecided	16	17	19

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TABLE VI

MICHIGAN

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	36%	31%
Humphrey	36	32
Wallace	--	11
Undecided	28	26

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	30%	31%	32%
Humphrey/Kennedy	42	40	39
Wallace/Griffin	9	9	9
Undecided	19	20	20

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	33%	34%	32%
Humphrey/Connally	35	33	34
Wallace/Griffin	9	10	10
Undecided	23	23	24

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TABLE VII

CALIFORNIA

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	39%	36%
Humphrey	39	38
Wallace	--	8
Undecided	22	18

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	32%	34%	30%
Humphrey/Kennedy	48	45	48
Wallace/Griffin	5	6	6
Undecided	15	15	16

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	36%	37%	34%
Humphrey/Connally	39	39	40
Wallace/Griffin	6	7	7
Undecided	19	17	19

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TABLE VIII

MISSOURI

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	39%	35%
Humphrey	35	31
Wallace	--	11
Undecided	26	23

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	34%	35%	31%
Humphrey/Kennedy	38	37	39
Wallace/Griffin	8	8	8
Undecided	20	20	22

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	37%	36%	33%
Humphrey/Connally	32	33	34
Wallace/Griffin	9	9	9
Undecided	22	22	24

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TABLE IX

TEXAS

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	34%	23%
Humphrey	41	35
Wallace	--	23
Undecided	25	19

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	27%	23%	22%
Humphrey/Kennedy	38	39	39
Wallace/Griffin	19	21	21
Undecided	16	17	18

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	26%	23%	21%
Humphrey/Connally	39	39	41
Wallace/Griffin	19	21	19
Undecided	16	17	19

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TABLE I

GEORGIA

	<u>2-Way Trial Heat</u>	<u>3-Way Trial Heat</u>
Nixon	44%	22%
Humphrey	33	24
Wallace	--	39
Undecided	23	15

versus HUMPHREY/KENNEDY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	22%	21%	20%
Humphrey/Kennedy	29	28	28
Wallace/Griffin	37	37	37
Undecided	12	14	15

versus HUMPHREY/CONNALLY

	<u>Nixon/Reagan</u>	<u>Nixon/Percy</u>	<u>Nixon/Ford</u>
Nixon plus VP	22%	21%	20%
Humphrey/Connally	26	27	26
Wallace/Griffin	38	38	38
Undecided	14	14	16

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TABLE XI

WALLACE VOTERS

(From 3-Way trial heat without VP candidates)

Cases and Per Cent of Total Voters	Illinois 62 (10%)			Pennsylvania 66 (11%)			Ohio 88 (14%)			Michigan 73 (11%)			California 46 (8%)		
	N/R	N/P	N/F	N/R	N/P	N/F	N/R	N/P	N/F	N/R	N/P	N/F	N/R	N/P	N/F
Nixon plus VP	23%	14%	8%	21%	14%	15%	11%	9%	11%	12%	10%	12%	11%	0%	4%
Humphrey/Kennedy	16	21	21	20	21	17	14	10	12	16	16	12	20	22	22
Wallace/Griffin	55	60	65	53	58	62	69	77	75	66	70	69	65	74	70
Undecided	6	5	6	6	7	6	6	4	2	6	4	7	4	4	4
Nixon plus VP	26%	16%	11%	18%	12%	15%	15%	10%	12%	14%	11%	12%	11%	5%	2%
Humphrey/Connally	6	5	8	9	11	9	5	6	6	10	8	8	13	15	13
Wallace/Griffin	58	74	70	67	67	67	77	77	76	71	74	73	67	78	81
Undecided	10	5	11	6	10	9	3	7	6	5	7	7	9	2	4
Would do best job as President ...															
Reagan		53%			39%			40%			26%			37%	
Percy		31			15			22			15			24	
Ford		5			15			7			27			15	
All		3			2			3			4			4	
None		3			5			3			8			4	
No opinion		5			24			25			19			15	

es)

California 46 (8%)			Missouri 72 (11%)			Texas 151 (23%)			Georgia 255 (39%)		
N/R	N/P	N/F	N/R	N/P	N/F	N/R	N/P	N/F	N/R	N/P	N/F
11%	0%	4%	10%	10%	7%	9%	4%	4%	7%	3%	4%
20	22	22	21	22	24	9	9	8	4	3	3
65	74	70	62	64	65	75	81	79	86	88	87
4	4	4	7	4	4	7	6	9	3	6	6
11%	5%	2%	14%	11%	7%	9%	4%	3%	7%	4%	3%
13	15	13	7	6	13	13	12	13	2	3	3
67	78	81	67	71	72	74	78	75	88	88	88
9	2	4	12	12	8	4	6	9	3	5	6
37%			31%			48%			45%		
24			28			12			8		
15			8			6			3		
4			--			1			4		
4			6			3			3		
15			28			30			38		

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GRAND SUMMARY

Analysis of Wallace supporters.

1. When Wallace voters are forced into a two-way heat, Nixon captures more Wallace voters than Humphrey. Most of those who would vote for Nixon in a two-way heat are Independents, but there are substantial numbers of Republicans and Democrats as well.
2. Defection to Wallace is heavy in Georgia (22-54% of all party groups). In the six northern states under study, 9% of the Democrats defect to Wallace, 5% of the Republicans, and 18% of the Independents.
3. The Wallace vote is predominantly male. This is not true of the Nixon and Humphrey votes.

NIXON FOR PRESIDENT COMMITTEE,
P. O. BOX 1968, TIMES SQUARE STATION,
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19 July 1968

To: Richard M. Nixon
From: David R. Derge
Subj: Special analysis of Wallace voters.

Background: A special analysis of Wallace voters has been done from data collected in the eight-state telephone survey reported to you earlier. The breakout is into two groups: Georgia separately, and the following states combined: California, Pennsylvania, Ohio, Michigan, Illinois, and Missouri.

1. How would Wallace voters choose in a two-way heat between Nixon and Humphrey?

	Combined states	Georgia
Would vote for Nixon	43%	56%
Would vote for Humphrey	25	20
Undecided	32	24

What is the party affiliation of the Wallace voters who would vote for Nixon in this two-way heat?

	Combined states	Georgia
Democrats	21	32
Republican	31	10
Independent	45	50
Undec/Other	3	10

2. What is the party affiliation of those voters who choose Wallace in a three-way heat with Nixon and Humphrey?

	Combined states	Georgia
Democrat	33	38
Republican	17	6
Independent	45	48
Undec/Other	5	7

19 July 1968

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3. How much of each party group defects to Wallace when given the option in a three-way heat with Humphrey and Nixon ?

	Combined states	Georgia
Democrats	9%	33%
Republicans	6	22
Independents	18	54
Undec/Other	-	-

4. Males tend to predominate among Wallace supporters. In the combined states 65% of the Wallace vote is male (49% Nixon, 48% Humphrey). In Georgia 58% of Wallace voters are male (45% Nixon, 46% Humphrey).
5. In Georgia there is a slight tendency toward youth among Wallace voters. There is apparently little age effect in the combined states.

ECB

(Personal)
Haldeman

Pre - Inaugural
notes

↳ Ask me
about this
G

pd
Tjro

Rogus

something for Bob Hill
don't keep Linowity

File

someone to handle Michel - fast

re Ells

Whether we shld reorganize ind. Agencies
review people, matters, etc
& determine whether shld be in depts.

FL Volpe - Hkg of Chuck Colson for Under
- absolutely no!

USIA - Menow was in NSC

Hughes home for Xmas

file

M feel Romney - say guy doesn't have status
going to hunt you - need a big man

re Hinkel - talked to Kl - have to surround
him w/ somebody - fast - talk to Buyer
also one for Harden - fast.

F re Folger - F had resp. -

murphy

he is to tell him no on Britain

Murphy will see him Amb. at Large

RD will see Amenberg

whatever F has done - feel in Murphy
have to move - cause of Paley

Charles Adams - pres. Raytheon - anxious
to go to St. James.

21 Dec 68



To: Bob Haldeman
From: Dick Allen
Re: Our discussion

While you are doubtless plagued with a thousand other things, I would appreciate very much hearing from you this afternoon concerning the decision on my title as Special Assistant.

Inasmuch as I am leaving tonight, and there will be a hiatus of some days--during which one makes decisions and plans for moving, etc.--I would prefer to get this information today.

Best wishes for a happy Christmas.



(2/2)

File

HORN

Hughes home for Xmas
Allen as Spec. Asst

Needs to learn discipline

would prefer to have him as Dep Sec ^{asst}

Youth - Davis/Kesams

Murphy - Tell Folger reason is age
no appts to perm posts over 70

see what F told him

~~re Murphy, McCoy etc~~

make clear it wasn't because of
wanting someone

Allen

1/2

Thurs calls

file

① Arthur Burns - has to talk to RN -
has appt. for Mon. - needs to talk to

Malcolm Moss -

Cliff Harden - 11³⁰ Mon

Pete Flaminia - lunch

~~L. Higby - Agt. for - Mon @ 9 am. -
- moving costs~~

Harlow - clearances

② Burns w/ have report for him on Mon. Jan. 6
succeeded in doing great deal more than
anticipated - legis. & other action

to RN ? Clearances before announcements of sub. calls.
? swearing in for staff - cabinet - etc.

Vinnie Andrews funeral Mon AM 10⁰⁰
dentist Mon at 5⁰⁰

task forces meet Fri & Sat - RN just Sat nite
State Dept Sat Church Sun - B. Thayer
Kusinger wants to meet Sat.
to 4⁰⁰ Sat aft.

~~Feb~~

~~From Herb Klein~~

~~if get together with our Co.~~

~~Morning~~

~~if staff all were through 1 Co.~~

~~1/3 off~~

~~Back through Costello~~

Agri Tech Force

1) Never had one.

2) Had advisory commit during company's
Public, very controversial
Allen Krasner name.
Never chairman.

3) Last week. Klein said Tech Force
in process of formation.

4) Since then Burns, McCreary, Lamin
been thinking -

5) Hardin should form grp. if
want

6) No one at Tech Force getting
Fri, Sat

Don Pallberg.
2/3 Cong. or Alston. - Loomis says
this is appropriate for executive
branch.

Loomis

Date of N.Y. Times. Mrs. Heller. - Miss
or Rep. Conservation - Russell Train Pres. of
Gov. offer article. Cons. Fund.
Conservation effort.
Considered weakest member of
cabinet.

Conflict dinner on 11th.

Re: Moving
Some City
Sewer. Working Area considered

~~Christenson - Ron Seizing tomorrow.
Will be any change in Christian~~

~~Task Force dinner Feb 11.~~

~~RN entire Cab
Ways
Just~~

~~Do we invite Agnew.~~

~~W - Cabinet Sweeney de-~~

~~What done in part if
no plan made,
Kennedy & Eisenhower.~~

~~Barry M. Stewart social sec
level of deficit.
Make Apt.~~

~~early in week~~

RN tape - 1/4/69

TO: Bob Haldeman
FROM: RN
SUBJECT: RN Schedule

Sched board

Gily

One type of activity which should be dispensed with is doing film clips for payroll savings, bond drives which are to be used for small corporate meetings as distinguished from clips which will be used on national TV.

My general policy is that we should limit statements of this kind in any event even when they are on national TV. But under no circumstances should my time be used to film something like this for a small, select group, even if the cause is important. I don't care what the past procedure has been. In the future use Agnew or the Secretary of the Treasury or some other appropriate Cabinet officer.

I want a complete re-evaluation of all activities of this type and I do not want them in the future to be committed for me without my express approval. For years I have felt that the President has been over-burdened with this kind of activity and the time to make significant changes is right now. I want you and Ehrlichman to watch these things very carefully and wherever possible address them to Agnew or ~~something~~ somebody else.

January 3, 1969

MEMORANDUM

TO: John Ehrlichman
FROM: RN

file

In considering my schedule for the first six months after the Inauguration, I have concluded that some drastic changes in existing policy with regard to state visits as well as to customs covering White House dinners must be made if I am to have the time available which I consider absolutely essential to devote to major decisions which I must make in that period.

Unless we get ahold of the schedule now I will be swamped with state visits, the usual customary White House dinners for domestic purposes, not to mention the Congressional and Senatorial appointments which will be flooding us during that period. A memorandum from Bob Murphy on December 24 indicates that 15 visits of foreign dignitaries are tentatively scheduled in the first three months of the new Administration, from March to June. By comparison, Eisenhower received only six foreign dignitaries in his first six months in office, Kennedy 18 and Johnson 21. In other words, if we continue at the pace suggested we will have 30 in our first six months. I am enclosing the December 24 Murphy memo with the backup information supporting the requests for including these visitors in the schedule.

Under the circumstances, I have decided that the following procedure will be in order, regardless of whether the visitor is a head of state or head of government and regardless of whether the visit is described as a state visit, an official visit, or a private visit.

1. I shall always be willing to have a talk with any visitor who is head of government or head of state.
2. Where the visitor is a head of state I will have a dinner for him.
3. Where the visitor is a head of government I will have either a dinner or a lunch for him, depending upon the recommendation made by State.
4. Even where the visit is a so-called private one, I will be willing to have a lunch if State recommends it.
5. But under no circumstances, regardless of the character of the visit, will I go to a return dinner or luncheon or reception of any kind which is put on by the foreign visitor. I realize that this will break some china in State, but it is time to make this shift of policy now and to carry it out in the future. This decision, incidentally, is not subject to further discussion. I have made up my mind and I have considered all the factors involved.

Even if I limit myself in this way the burden will be enormous. Johnson told me that he had exactly 200 visits by foreign dignitaries during his 5 years as President. This means that at the

same pace I will have 400 occasions in which I have to spend a miserable three hours in an evening, or two and a half hours at lunch, entertaining some foreign visitor. I realize this is necessary from a protocol standpoint, but at least we can knock off the tradition of the President going to return dinners, luncheons or receptions which simply doubles the load. In fact, my decision in this respect goes even further. I do not intend to attend any function given by a foreign embassy outside the White House during the time I am in office. If there is a meeting of the OAS or a meeting of the United Nations or a meeting of NATO or something of that character I will, of course, attend. But as far as single embassy's are concerned, I will not attend.

I have discussed this in preliminary form with Bill Rogers, and I believe he will agree with this decision. The problem he will have, of course, is to see that his boys down the line don't get ulcers trying to implement it.

Wherever it is possible to get a foreign visitor to settle for a good hour or two hour talk on substantive issues instead of putting me through the agony of a dinner or luncheon I will gladly make the exchange. I realize, of course, that this will generally not be possible since the courtesy of a White House dinner or luncheon is now expected by all foreign visitors.

With further reference to my schedule, I do not want to have the usual dinners which the President gives for the Vice President, for the Supreme Court, for the Cabinet, etc. I would suggest that you check to see what these dinners are and establish the new policy

immediately. I will take care of the Supreme Court, the Vice President and the Cabinet officers by inviting them to the dinners I will necessarily have to give for foreign heads of state.

With regard to Congressmen and Senators, I think it is essential that you have a talk with Bryce Harlow and set up some sort of priority with him immediately. It will not be possible for me to have individual meetings with individual Senators or Congressmen -- except for those in leadership positions or Chairmen of key committees. That means that the likes of Jack Miller, Javits, Allot et al can only be seen when they are part of a larger group. In addition, I prefer that such meetings be in the office for a period of time rather than for a meal or for drinks at the White House. Only when Bryce believes that drinks or a meal are absolutely essential to get the work done should such affairs be scheduled. The thing to do is to simply tell Congressmen and Senators that I prefer to talk substantive business and lay it on that way. I think most of them will be complimented if it is presented to them that way. The way we handle them as far as White House dinners and luncheons are concerned, again, is to include them as guests at the dinners and luncheons for foreign dignitaries. Incidentally, where dinners and luncheons for foreign dignitaries are scheduled, it is probably best to include wives, unless it is absolutely clear that some substantive talk of value might take place after the dinner.

With regard to both luncheons and dinners, I want the number of courses held to an absolute minimum. Make the meals very good, but very short.

cc: The Honorable William P. Rogers
Mr. Bryce Harlow

January 4, 1969

MEMORANDUM

TO: John Ehrlichman
FROM: RN

Sched board
file

I had a talk with Haldeman with regard to my own schedule after January 20. Presently, I am planning to get to the office fairly early and stay without a break until five o'clock. I am going to avoid lunches which take my time wherever possible. At 5 o'clock I will take off for a quick swim and possibly a rub down and will be available for receptions around 6:30.

For guidance in my schedule planning, if it is determined that a meal is necessary I think the best one to plan is breakfast. If, for example, we have a group of Congressmen who have to come in have them for breakfast at 8 o'clock and try to get them out of there by 9:30 at the very latest. Lunch takes two times as much time as breakfast and dinner takes three times as much time. Consequently, we will save time if we can schedule breakfasts.

I am not keen on having Congressmen and Senators and others in for cocktails. I know many of them like this, but I am not sure this is the best way to do business with them. Where at all possible the cocktail drill should be avoided. If one is scheduled, it should never be scheduled before 6:30. This will give me an hour for the meeting and will leave an hour before a formal dinner if we have one. As far as formal dinners are concerned, I want them to start around 8:30 rather than 8:00. This will reduce the amount of time I will have to be there.

1/4

File

to RN - Rose - ck Bob Murphy

- Cliff should have phone call if squared away
- Baker upset - no phone call -
- is Anmenberg set.

✓ report from Acanton - during campaign
copy to Kisinger

~~get Shakespeare w/ Bill Rogers~~

~~inaugural address matl to RN~~

~~E John Johnson of Ebony invited to Inaug~~

F F - call Ray Paige - N told him you would
SAP

~~M Sam Witwer of Ill - would be good in Justice~~

~~PL ck out Dwyer in Ill - lost for Lt Gov
(ck Bill Feltridge)~~

~~KL Agr - app't for Mon. - are you on top of this~~

✓ poss. event in future - in June
Russian Kitchen Cabinet group - cocktail party

2

~~Rogers - Paris team tomorrow - amuse~~

~~Said - service recap Mon AM.~~

~~each one ck w/ Klein on amendments -~~

~~Said - prob. Jamison Sec Nav from Congress
Warner from NY gov.
Bob Jackson,
Pat Gray -~~

~~All people for Ambassadors - lists quickly~~

Burns

~~org. in domestic area - inherit nothing.~~

~~man for program post:~~

~~North (in Seattle), Greenspan,
(as part of team Buress -
asst to Cong. Rhodes.
knows how Cong. thinks - orderly mind)~~

11³⁰ amendment Mon -

RN:PN
1/3

(file)

L Packer to work up TN on wedding presents

1 - pers. of Alan Warner - frd of TN - stock broker
worked as vol. in campaign -
ch on whether he worked well
can we use him in DC?

ch 3 gals for PN - esp. L. Winchata So. ch. and.
get pix of each

letter writer -

L/C get thk you ltr from this trip down -
Rose Bowl, Ann Call etc.

RN won't sign - but wants to see the stack first
then have it all auto-penned.

re Summer Residence -

buy a place island - up in hills - top ground around
up in 15 min of beach area
house already there

12 Ranches Santa Fe

Orange County - Irvine - far end - heli pad.
no neighbors.

Pondletn - build modest colonia

R - in charge of autopen - don't sign yourself.
pictures - "best wishes" by autopen

(F)
France

2/ Jarlow

RV conquat. several longmm

Hugh Scott - Whip

John Anderson - House Policy Comm.
Ill.

maybe sympathy to Huska

Hordon Allott - Comm Sen Policy Comm.

Del
Scott

inadequacy of TV monitoring -

& " of our preparation - TV news men along.

TV production man - familiar w/ news prod.

~~C - ? who sk'd bondjela in VA.~~

~~maybe staff thing this evening~~

~~for family & staff - use WH invitations~~

~~breakfasts - cocktails 6³⁰ - 7³⁰~~

~~never before 8⁰⁰ - dinner 8³⁰~~

~~for calls - unavail. until noon - or 5:00~~

~~Make calls 12-12³⁰ & 5⁰⁰~~

~~work out sched for RN w/ Cabinet people -~~

3

1st 3 mos. Agnew spend most of time on hill

lot of time presiding -

spend time building rapport.

Harlow help program him - + get him a liaison man

needs a former lawyer or Sr. in his office

what w/ Don Jackson - ? one of liaison jobs ?

Sub Act Cont. Bl.

Ag
Har

Ed

RN
1/2

file

Rogus + Land will follow procedure

others shld clear

re Agr.

also inform boss.

Buya re: Labor tomorrow -
-Agr.

use M as guy for contact re routes + rates etc
not to W.H. - gets us in trouble

T. Drinkwater w/c him re Transke route

need to look at sub cabs as a whole
get couple of Negroes - forget Jews
need to get Italians.

FL - Cris Wright - get him in

Hichel - who've we got with him.

Still concerned re Texas + Ohio -

Z - Low's ann. Hodgson - tomorrow AM.
inform RR + Murphy

2

next week - rack up scheds at specific times
don't want to see John Malone

Burns 1100 Sat / Kissinger

staff meetings - incl. Bryce - to get more perspective

EJ - wants genl plan for Inaugural Day
get them ^{relatives} in right after parade
cup of coffee - 1 hour for tea + coffee
avoid individs. - serve w/ elegance
have marile band etc.
swearing in - individ. cab. members - tour w/ H.
staff all at once

ask on appts to Ind. agencies -

H. Kearns Ex Int. Bank - he wants
RN this party OK

problem of W. H. Barber

Rawley in Calif is best.

have him talk to W. H. man + explain how

- re trips - valet is fine - but need an aide

Absolutely impersonal relationships - Duncan is ideal

Taylor - shouldn't have had people wait at game

have to change procedure

3/ Hope wedding Jan 12 - send wires
& presents.

- ~~can make points by handling complaints well
use young aides - + Bud Wilkinson~~

- Rogers RN will not meet heads of state
at airports.

E - how handle old friends at Inaugural

file

January 4, 1969

MEMORANDUM

TO: John Ehrlichman

FROM: RN

Buff Chandler wanted to be sure that Armond Hammer received an invitation to the Inauguration.

He is in London and the invitation should be sent to the Occidental Petroleum Company.

She says he was a major contributor.