

Richard Nixon Presidential Library
Contested Materials Collection
Folder List

<u>Box Number</u>	<u>Folder Number</u>	<u>Document Date</u>	<u>No Date</u>	<u>Subject</u>	<u>Document Type</u>	<u>Document Description</u>
9	14	11/30/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to Bachman RE: Dolores's lost glasses. 1 pg.
9	14	11/29/1971	<input type="checkbox"/>	Personal	Memo	From Higby to Bachman RE: payment for Higby's barber. 1 pg.
9	14	11/23/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to Bachman RE: the use of a helicopter to shuttle Mrs. Haldeman from Palm Springs to El Toro and the Marine base in California. 1 pg.
9	14	11/1/1971	<input type="checkbox"/>	Personal	Letter	From Higby to Randy Baker RE: possibly hiring Baker. 1 pg.

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9	14	11/2/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to Chapin RE: Haldeman's suggestion that the White House staffers change their offices for the 1972 campaign. 1 pg.
9	14	11/8/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Dean RE: dealing with young people at the Republican Convention in San Diego. 1 pg.
9	14	11/17/1971	<input type="checkbox"/>	Domestic Policy	Memo	From Higby to "Follow-Up" RE: future specials in "First Monday." 1 pg.
9	14	11/2/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to "Follow Up" RE: getting the opinions of various White House staffers on the campaign. 1 pg.
9	14	11/1/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to "Follow-Up" RE: word from Colson, Chapin, and Price involving plans to revamp their offices in 1972. 1 pg.

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9	14	11/22/1971	<input type="checkbox"/>	Campaign	Memo	Fro Higby to Haldeman RE: Magruder's discussion with Governor Peterson about the New Hampshire primary. 1 pg.
9	14	11/17/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Haldeman RE: answering questions previously raised by Haldeman involving recent polls. 1 pg.
9	14	11/15/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Haldeman RE: having Magruder contact various columnists to correct their impressions of "Citizens for Nixon." 1 pg.
9	14	11/9/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Haldeman RE: a large dinner to raise funds for the Republican Committee. 1 pg.
9	14	11/2/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to Hullin RE: thoughts of various White House personnel on how RN should present himself in the election of 1972. 1 pg.

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9	14	11/1/1971	<input type="checkbox"/>	Personal	Letter	From Higby to Holly Hoelscher RE: the Highbys' recent visit to Walt Disney World. 1 pg.
9	14	11/29/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Strachan RE: an attached column and fact checking. 1 pg.
9	14		<input checked="" type="checkbox"/>	Campaign	Newspaper	A column entitled "What Would Teddy Do?" authored by Steward Alsop. 1 pg.
9	14	11/24/1971	<input type="checkbox"/>	Domestic Policy	Memo	From Higby to Strachan RE: sending "the minutes of the middle level [strategy] meeting" to Haldeman and the Attorney General. 1 pg.
9	14	11/24/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Strachan RE: passing information on the New Hampshire poll to Haldeman. 1 pg.

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9	14	11/17/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Strachan RE: obtaining notes from people who developed ideas for the 1972 campaign. Handwritten notes added by unknown. 1 pg.
9	14	11/15/1971	<input type="checkbox"/>	Campaign	Memo	From Higby to Strachan RE: the youth vote, celebrities for the 1972 campaign, and a report from Dean. 1 pg.
9	14	11/11/1971	<input type="checkbox"/>	White House Staff	Memo	From Higby to Strachan RE: discerning the proper recipients of memorandums. 1 pg.

7120
1
November 30, 1971

MEMORANDUM FOR:

KATHY BACHMAN

FROM:

L. HIGBY

Dolores has lost her glasses and thinks she left them on the airplane. Will you ask them to check the airplane and see if any glasses were turned in on the airplane.

L. . .

I checked -- there were no glasses found on first check. They are checking again and I should hear from them today.

LH:kb

PHJ
November 29, 1971

MEMORANDUM FOR:

KATHY BACHMAN

FROM:

L. HIGBY

Make sure you pay Jack Allen. I have had a few haircuts from him lately and we haven't been paying him, but we should send him the money.

LH:kb

03J

November 23, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: KATHY BACHMAN
FROM: L. HIGBY

Haldeman would like, if possible, to use the chopper on Sunday to get Mrs. Haldeman from Palm Springs back over to El Toro to the Marine base. Will you please remind me sometime on Friday or Saturday while we are out in California.

LH:kb

November 1, 1971

Dear Randy:

Thanks for your letter of October 26. You were right, it has been a very rewarding experience working for the President.

I'm sure you would find working with the Republican party very challenging. Therefore, I have forwarded your letter to Jeb Magruder at the Citizen's Committee for the Re-Election of the President and also to Fred Malek, who works in the Personnel area for the President, for consideration. You should be hearing from their offices in the very near future.

Again, thanks for your letter. It was great hearing from you. If I can be of any further help, please don't hesitate getting in touch with me.

Best wishes,

Sincerely,

Lawrence M. Higby
Administrative Assistant
to H. R. Haldeman

Mr. Randy Baker
1321 E. Balboa Boulevard
Balboa, California 92661

cc: Jeb Magruder w/incoming
Fred Malek w/incoming

LH:KB:kb

November 2, 1971

MEMORANDUM FOR : DWIGHT CHAPIN
FROM : L. HIGBY

Bob covered the subject of changing our offices to gear for the '72 Campaign again in this morning's staff meeting. He asked that any thoughts that you had be in on this by Friday. This, of course, is different than the memo I talked to you about this morning - this is the one about any changes or reorganization that needs to take place in your office.

LH:pm

EYES ONLY

November 8, 1971

MEMORANDUM FOR:

JOHN DEAN

FROM:

LARRY HIGBY

I know you are concerned about the demonstration situation in San Diego but I have a thought that might be worth considering. I don't believe that the New MOBE is going to be able to mount the effective assault in terms of numbers that they were able to in 1968 in Chicago. (Of course, this is speculation.) But, assuming that they are able to get a sizeable turnout rather than forcing a confrontation, suppose we tried something like the following:

Realizing that there are going to be thousands of young people in California anyway, why not open our arms and say how we are welcoming youth to San Diego to participate in forums, colloquies and discussion sessions while the convention is going on. In addition to this, set up a series of events that kids are uniquely attracted to. For example, a rock concert up at San Diego State, a surfing contest sponsored by the GOP, water skiing events, a football game in San Diego that features the best athletes from all across the country, etc. What I am saying is, let's set up a positive youth angle so that if there are demonstrations, they are clearly in direct contrast with what the majority of the kids are doing out there. If you don't give them something to do, they will probably be there anyway and demonstrate, and it just puts you on the defensive.

This in no way represents Haldeman's thinking nor have I cleared it with him -- it is just my idea, not a directive.

Chon

November 17, 1971

MEMORANDUM FOR: FOLLOW-UP
FROM: L. HIGBY

Follow-up on Friday on a call to Nofziger suggesting that in the future when we do FIRST MONDAY issues or special issues we do them without the FIRST MONDAY cover. In other words, don't do them as an insert but as a separate piece.

43
November 2, 1971

MEMORANDUM FOR :

FOLLOW UP

FROM :

L. HIGBY

Early Tuesday morning, Higby is to call the following people and ask them to do a memo to Haldeman by Friday noon, getting in their ideas about their feelings and approaches to the campaign - the way the President should posture himself, how he should run, etc. That would be Colson, Garment, Safire, Chapin, Moore, Scali, Price, Whitaker, Ehrlichman, McLaughlin, Dent, and Huebner.

LH:pm

140
November 1, 1971

MEMORANDUM FOR FOLLOW UP

FROM : L. HIGBY

We're expecting to hear from Colson, Price, and Chapin this week on what they are doing to revamp their offices toward '72.

LH:pm

November 22, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: H. R. HALDEMAN
FROM: L. HIGBY
SUBJECT: Governor Peterson --
New Hampshire Primary

Jeb Magruder reports that he talked to Governor Peterson about the New Hampshire primary situation and tried to steer him in a direction differently than what he was putting out in the article you saw in the STAR.

In addition, Harry Flemming is going to have lunch with Peterson tomorrow to try to straighten him out. Magruder says Mitchell has not talked to Peterson, nor does he think he should at this point in time.

LH:kb

November 17, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: H. R. HALDEMAN
FROM: L. HIGBY
SUBJECT: In Answer to Your Questions
Re: Polls

To answer some questions you raised earlier:

1. Harris did not do an approval question in October.
2. Gallup did not do Trial Heats on the last poll. They are in the field now doing Trial Heats.
3. Colson reports the following;from Harris:

	Approve	Disapprove
October 26 - November 2	56	43
November 6 - November 11	49	48

Harris will probably average the two figures coming out somewhere around 52 approve and 45 disapprove.

This is all raw data and Harris has not analyzed it yet or done any screening on it.

LH:kb

November 15, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: H. R. HALDEMAN
FROM: L. HIGBY
SUBJECT: STAR Editorial

Proposed Plan for Action:

1. Jeb Magruder should call in a selected group of columnists and reporters and say, "Gentlemen, I would like for once and for all set the record straight with regard to the advertising situation of the Citizen's for Nixon." Then proceed to set out what our position is, including the fact that Bob Haldeman is involved in no way nor will he be involved. Jeb could also use this occasion to make the point that this information was made available over two weeks ago, but apparently it was not completely understood and jab the press from the angle that the correct information was in fact made available but not used. In fact, Magruder had the political writer of the STAR in immediately after the Littlewood story ran. The STAR, therefore, was specifically briefed on the correct information.
2. In addition, these facts would be given to Safire and Buchanan to use in their contacts with the press.
3. Colson will also try to get the Vice President to use it in some future speech as an example of "sloppy" reporting.

If you agree with this idea, I will talk with Magruder and Colson and make sure Colson covers Safire and Buchanan.

Agree _____ Disagree _____ Other _____

LH:kb

November 9, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: H. R. HALDEMAN
FROM: L. HIGBY
SUBJECT: Tonight's Dinner

Re: the subject of tonight's dinner:

1. This is not the largest fund raising event of the history of the Republican Committee according to Maurice Stans; the '68 event was larger, netting \$4.7 million. Sales for this dinner are currently at \$4.65.

2. Both Stans and Evans, however, feel this is probably the largest dinner of this type in terms of the number of people attending.

Also, you should be aware of the fact that in '68 the cost was \$1,000 a plate; this year it is only \$500.

3. Both Stans and Evans say there is no way to check as to whether or not the Democrats have ever had a larger fund raising but both are certain they have not. Stans feels that they have never reached 50% of this in any single event.

INFORMATION RE: THE VICE PRESIDENT:

1. The Vice President has visited 26 foreign countries; 25 as the official representative of the President.

LH:kb

November 2, 1971

MEMORANDUM FOR :

TOD HULLIN

FROM :

L. HIGBY

Bob has asked several members of the staff to prepare their thoughts in a paper of how the President should posture himself and the style of campaigning he should use for 1972.

Bob thought that John might have some thoughts on this that he would like to have included and therefore I'm sending you this memo. If John does have any thoughts on this, it would be appreciated if he could get them in a paper by Friday morning. Bob plans on reviewing these and discussing them with the President while in Key Biscayne.

LH:pm

November 1, 1971

Dear Holly:

Thank you very much for all the kindnesses and courtesies you showed Dolores and me during our great adventure at Disney World. It was great to see you again and catch up on old times.

I want to wish you the best of luck at Disney World and, remember, if you feel that you would like to look at things up here, please give me a call.

Best wishes,

Sincerely,

Lawrence M. Higby
Administrative Assistant
to H. R. Haldeman

Miss Holly Hoelscher
Walt Disney World
Box 40
Lake Buena Vista, Florida 32830

LH:kb

November 29, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: GORDON STRACHAN
FROM: L. HIGBY

With regard to the attached column, please have someone check out the facts here. For example, was there a pistol involved? You will note how many coincidences this column has with the Safire memo.

Attachment

LH:kb



*There's a divinity that shapes
our ends,
Rough-hew them how we will.*

WASHINGTON—The old quote from the Bard applies to any major politician, for politicians are peculiarly naked to the winds of destiny. But it applies with special force to the situation in which Sen. Edward Kennedy finds himself.

Senator Kennedy, according to those close to him, is about 90 per cent convinced that he should rough-hew his ends in such a way as to avoid becoming his party's Presidential candidate in 1972. This near-total conviction is reflected in Kennedy's recent statements, which have edged closer and closer to the classic Sherman formula.

But Senator Kennedy is not really master of his own situation. His destiny will be shaped, not by himself, but by the voters in the key primaries, and by the polltakers. To see why this is so, consider the following hypothetical but entirely believable sequence of events.

Edmund Muskie wins in New Hampshire, but by a thin and unimpressive margin. Sen. Henry Jackson wins in Florida, also by a thin and unimpressive margin. Sen. George McGovern takes a marginal plurality of the votes in Wisconsin. And so it goes throughout the whole, long primary season.

CHANCE

So the Democratic convention is called to order in Miami Beach with front runner Muskie pretty well out of contention—as he would be after a lackluster performance in the primaries—and with no clear primary winner to replace him as No. 1. Suppose the polls then showed more strongly what some of them are already beginning to show—that Edward Kennedy was the man with the best chance of defeating Richard Nixon. What then?

Just what form the answer to that question might take is unpredictable. Perhaps a call from Democratic chairman Larry O'Brien to brother-in-law Steve Smith, after O'Brien had touched all the major bases, promising Kennedy a clear shot at a first-ballot nomination? Perhaps a bandwagon rush to Kennedy on the convention floor? But the answer itself seems almost wholly predictable—Teddy Kennedy would be offered the nomination.

What would Teddy do? The answer seems equally predictable—he would agree to run, because he couldn't not

run. This despite the fact that he has said flatly, "I wouldn't accept a draft."

Where political matters are concerned, Kennedys are eminently sensible people. For Kennedy to avoid running next year is plainly sensible, both in a political and a personal sense. To cite one example of the personal risks involved, when Kennedy flew to Des Moines, Iowa, recently, the police arrested a man who was distributing "Kennedy: Wanted for murder" leaflets; and found a pistol in his pocket. As the passions of the campaign mounted—and a Kennedy vs. Nixon campaign would unleash some very nasty passions—so would the risk of a third Kennedy assassination.

POLITICS

For Kennedy to skip 1972 would also be sensible politics. By any practical political calculation, next year is the one year in which Edward Kennedy should *not* run for President. He would be running against an incumbent, and except in extraordinary situations, incumbents don't get beaten. If President Nixon defeated Kennedy decisively, the party would very probably turn to someone else in 1976—the history of second tries (Thomas Dewey, Adlai Stevenson) is not encouraging.

In 1972 the Chappaquiddick tragedy will still be fresh enough in enough minds to make it a major and very ugly issue—perhaps the decisive issue. Kennedy would still be younger than any President in history, and thus open to the charge of brashly seeking to trade on his brothers' name. None of these things will be true in other Presidential years.

If Richard Nixon wins in 1972, there will be no incumbent in 1976, and even if Nixon is defeated, Kennedy is young enough to wait. In 1976 or thereafter Chappaquiddick will be a fading memory, a very young man's sad and forgivable mistake, and Kennedy will be well into middle age.

These are some of the reasons why Edward Kennedy is 90 per cent convinced that he should duck the nomination. But a glance at his travel schedule is enough to suggest that the other 10 per cent is giving him some sharp tugs in the opposite direction. There is no doubt that Kennedy wants to be President, and a man who wants to be President hates to slam any doors so hard they can't be opened.

The senator's wife, Joan, undoubtedly

ly told the simple truth when she remarked in London that "Ted wants to keep his options open." But there is one option he really cannot keep open, unless he is willing to give up his Presidential ambitions—and that is to refuse his party's clear call for the nomination.

There is really no excuse at all, other than mortal illness, that will permit a major politician to refuse his party's Presidential nomination—not even a genuine danger to his life. To refuse a Presidential nomination is to refuse a challenge, and this to look weak and timid. It is also to abandon a political party in its time of need—something the party will not forget or forgive.

There is another reason, specific to the present situation, why the Democratic Party may be forced, in the event, to turn to Edward Kennedy. The party is now split in two by the struggle for mastery foreshadowed in the bitter battle over the credentials-committee chairmanship.

STRUGGLE

On one side are the neo-isolationist, new liberals, products of the furies and frustrations of the Vietnam war. On the other side are the old liberals—the internationalists, old New Dealers, and union leaders who until recently wholly dominated the Democratic Party. The struggle between these two groups is already getting rough, and by convention time it could get so rough as to threaten to destroy the Democratic Party.

Edward Kennedy, like his brother Robert, has a unique ability to attract support from longhairs and hard hats, from intellectuals and old-line labor men. True, he is weak where Edmund Muskie has hitherto been strong, among the undecided middle-of-the-road voters. But by convention time, preventing the Democratic Party from exploding may come to seem even more important to many Democrats than winning the undecided vote.

There is thus a fair chance—perhaps one in three—that Edward Kennedy is destined to become his party's nominee next year, despite his own sensible desire to avoid that fate. It may be an odd sentiment to feel about a man who certainly wants to be President, but it is hard not to feel a certain sympathy for Edward Kennedy, who may be forced, by circumstances to do what he knows—90 per cent of the time—he should not do.

Administratively Confidential

November 24, 1971

MEMORANDUM FOR:

GORDON STRACHAN

FROM:

LARRY HIGBY

It is my understanding that copies of the minutes of the middle level strategy group are going to be sent to Haldeman and the Attorney General. So far I have not seen any of these going in to Bob. What is the story? Is there some way we can send him copies or does he not want them. If he doesn't, I would be interested in seeing them.

LH:lm

Administratively Confidential

November 24, 1971

MEMORANDUM FOR:

GORDON STRACHAN

FROM:

L. HIGBY

Let Mr. Haldeman know what is happening on the New Hampshire poll, OK?

LH:lm

APR 1

November 22, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: GORDON STRACHAN
FROM: L. HIGBY
SUBJECT: Regional Print Sheets
for the Approval Questions

Let's develop a regional trend sheet, one having combined and one having ours.

LH:kb

November 17, 1971

MEMORANDUM FOR:

BRUCE KEHRLI 65

FROM:

L. HIGBY

Let's get some brief notes off to those people who submitted ideas for the Campaign. I'm not sure who they are, but I would imagine that McLaughlin, and some of those people should be included.

Huebner

LH:kb

November 15, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: GORDON STRACHAN
FROM: L. HIGBY
SUBJECT: Pending Items

Three items we had pending that I have not seen yet:

1. Your analysis of the Youth vote thing that was now done over three weeks ago that NEWSWEEK gave us.
2. The Youth report for this month.
3. What action we are going to take on the Celebrity situation (maybe something has already been done here.)
4. Your analysis of the Dean report.

LH:kb

887
November 11, 1971

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: GORDON STRACHAN
FROM: L. HIGBY
SUBJECT: Memos to Haldeman

From now on, never do a memo to me on something like this; do a memo to Haldeman. I'm referring to the "Salute to the President Dinner".

LH:kb