

Date: September 24, 1971
Time: Unknown between 8:13 am and 9:05 am
Location: Oval Office

President met with Stephen B. Bull.

Conv. No. 578-11 (cont.)

Major league baseball
-Washington Senators
-Last game
-Date
-[RFK Stadium]

Bull left at an unknown time before 9:05 am.

Conversation No. 578-2

Date: September 24, 1971
Time: Unknown between 8:13 am and 9:05 am
Location: Oval Office

President met with H. R. ("Bob") Haldeman; an unknown person was present at the beginning of the conversation.

President's schedule
-September 24
-Afternoon
-Departure for Northwest trip
-Day
-Time

Press relations

-The President's question and answer [Q&A] session at Detroit Economic Club, September 23, 1971
-Television coverage
-Evening news
-National Broadcasting Corporation [NBC]
-Columbia Broadcasting System [CBS]
-Time Length
-Wage and price control Phase II question
-News reporters coverage
-Comparison to television coverage
-Haldeman's conversation with Ronald L. Ziegler
-Type of coverage
-Effect
-Impact
-Ziegler's analysis

- Amount of coverage
 - Demonstrators
- Television coverage
 - "Today Show"
- Lead story
 - Wage and price control
 - Type of coverage
 - Still shots
- Demonstrators
- President's comments
 - Pollution
 - Employment
 - Amount of coverage
- CBS
 - Question on Supreme Court nomination
 - Television coverage
 - Impact
 - Frequency
 - Local telecasts
 - Detroit
 - Coverage for administration
 - Chicago
 - Illinois
 - Wisconsin
 - Indiana
 - Ohio
 - Key States
 - Michigan
 - Time
 - Length of coverage
 - Effort
 - Ziegler's handling of press
 - Ziegler's analysis on coverage
 - Administration's position
 - Type of impact
 - Amount of effort
 - Pros and cons for results
 - President's appearance
 - Questions and answers
 - Preparation
 - Type of question
 - Responses
 - President's responses
 - Questions asked by newsmen
 - Politeness
 - Pros and cons
 - Antagonism
 - Comparison to press conference
 - News coverage
 - Unknown person
 - Time of day

Conv. No. 578-11 (cont.)

- Television
- Detroit
- News coverage
 - Night time
- Past experiences
- Coverage
- President's efforts
- Trips
- Guidelines by administration
 - Restrictions on questions
 - Balance of questions
 - Foreign
 - Domestic
- Questions
 - Vietnam
 - Strategic Arms Limitation Talks [SALT]
 - Conservative revolt
 - Patrick J. Buchanan
 - Significance
 - Number of people
- Types of questions
 - Election in Vietnam
 - Number
 - Nguyen Van Thieu
 - People's Republic of China [PRC] initiative
 - Vietnam
- Technical preparation and staffing
 - Mark I. Goode
 - Type of individual needed
 - Richard A. Moore
 - Director of operations
 - President's experience in Detroit
 - Introduction of President for newsman
 - Panel of questioners
 - Television audience
 - Awareness
 - Type of introduction
 - Television and radio audience
 - Need for introductions
 - Radio audience in Michigan
 - Comparison to television audience
 - Lack of knowledge of President's appearance
- Demonstrators
 - Location
 - Moore
- Goode
- William H. Carruthers
 - Demonstrations
- Moore
- Goode
- Carruthers

Conv. No. 578-11 (cont.)

- Demonstrators
- Moore
- Completion of question period
 - Cut-off
 - Goode or Moore
 - Control of situation
 - Format
 - Veterans of Foreign Wars [VFW] speech
- Future press situations
 - Limitation on answers
 - Buchanan
 - Number of words
 - Background information
 - Wage and price freeze question
 - Number of words statement
 - International monetary conditions
 - Profits
 - Preparation of answers
 - Thought process
 - Type of response
 - Number of words
 - "One liners"
 - Henry A. Kissinger's preparations
 - John B. Connally's preparations
 - Buchanan
 - George P. Shultz
 - Kissinger
 - Paul W. McCracken
- Questions
 - Types of questions
 - Question of who should answer questions
 - Back ups
 - Buchanan
- Review of speeches
 - Example
 - The President's comment about welfare and work
- Speech writers
 - Raymond K. Price, Jr.
 - Buchanan
- Politics
- Repetition by President
 - Concern
 - John F. Osborne
 - John F. Kennedy
 - Quote
 - Number of repetitions
- President's speeches to Congress
 - Type of lines
 - Repetition
 - Types of lines
 - Welfare and employment

Conv. No. 578-11 (cont.)

- Type of line
 - Impact
 - Repetition of statements
 - Possible audience assumptions
 - Old material compared to new material
 - Listening ability of audience
 - Appearances after 9:00 pm
 - Television coverage
 - Questioners
 - Atmosphere
 - Inhibitions because of television
 - Detroit television
 - Working people
 - Location
 - Office compared to home
- Detroit trip
 - Type of coverage
 - Preparation
 - Grand Rapids
 - Demonstration
 - Willie J. Usery
 - Teamsters
 - United Auto Workers [UAW]
 - American Federation of Labor-Congress of Industrial Organization [AFL-CIO]
 - Reasons for demonstration
 - Anti-police
 - Blacks
 - Anti-war
 - Organization
 - Signs
 - Actions
 - Laughter
- Audiences
 - Type
 - Advance men
 - Planning for audience
 - Program
 - Warm-up of audience
 - Rock music
 - Meeting with milk producers
 - Detroit Economic Club
 - Detroit response to President's appearance for Economic Club
 - Amount of preparation time
 - Precedent
- Detroit
 - President's appearance
 - Impact
 - Press reactions

Conv. No. 578-11 (cont.)

- Kissinger
- Connally

Press relations

- Phase II
 - Possible press conference
 - Line of questioning
 - Teachers' salaries
 - Specifics of questions
 - Comprehensiveness
 - Duration
 - Connally

Conv. No. 578-11 (cont.)

Haldeman's conversation with Arthur F. Burns

- Meeting
 - State Department

The President and Haldeman left at 9:05 am.

Conversation No. 578-3

Date: September 24, 1971

Time: Unknown between 9:05 am and 9:52 am

Location: Oval Office

Manolo Sanchez met with an unknown people.

Situation Room

[Previous archivists categorized this section as unintelligible. It has been rereviewed and released 03/14/2020.]

[Unintelligible]

[578-003-w001]

[Duration: 41s]

Japan [?]

Greetings

Sanchez and the unknown people left at an unknown time before 9:32 am.

Conversation No. 578-12

Date: September 24, 1971
Time: Unknown between 9:05 am and 9:52 am
Location: Oval Office

Conv. No. 578-11 (cont.)

An unknown person [Secret Service agent] talked with an unknown person.

[Previous archivists categorized this section as unintelligible. It has been rereviewed and released 03/13/2020.]

[Unintelligible]
[578-012-w001]
[Duration: 8s]

Instructions

The unknown person left at an unknown time before 9:52 am.

Conversation No. 578-4

Date: September 24, 1971
Time: 9:52 am - 10:29 am
Location: Oval Office

The President met with H. R. ("Bob") Haldeman.

President's schedule
-Forthcoming Florida trip
-Washington Senators game
-President's attendance
-San Diego Padres
-C. Arnholt Smith
-Possible move

John B. Connally and Arthur F. Burns entered and Haldeman left at 9:53 am.

Reception by the President

Pierre-Paul Schweitzer
-Possible invitation to reception

- Connally
- Impact
- Credentials
 - Travel
 - Meetings with foreign leaders
 - Programs
- Possible meeting with President
 - Result
 - Usefulness to administration
 - Intermediary
 - Initiative
 - Depreciation of money
 - Percentage
 - Japan
- Friend

Conv. No. 578-11 (cont.)

US international economic policy

- Reason for meeting between President, Connally and Burns
 - Cabinet members
 - Need for unified answers
 - Strategy
 - Europeans' attention
 - Conflicting position for US
 - Assistant Secretary, Secretary Maurice H. Stans, David M. Kennedy
 - European negotiating strategy compared to US negotiating strategy
- Negotiations
 - President's, Connally's and Burns's role
 - United position
 - William P. Rogers
 - Nathaniel Samuels
 - Peter G. Peterson
 - International Monetary Fund [IMF]
 - Possible speech by the President
 - Conversation between the President and Connally
 - Preparation
 - US position
 - Connally speech
 - Reception by President
 - View of Peterson group, Paul A. Volcker group, State Department, Connally, Burns
 - Reception by President
 - Informal remarks
 - Time length
 - Questions at Detroit Economic Club
 - Connally speech
 - US position
 - Strategy
 - Fixed exchange systems
 - Option for future
 - Connally's speech

- Offering of a plan
- Discussion
- Solutions
- Avoid negativity
- Issues
 - Import surcharge
 - Gold
 - Position of Connally and Burns
- Changing the price of gold
 - Congress's approval
 - Protectionism
 - Domestic climate of opinion
 - Difficulties
 - Possible risks
- Import surcharge
 - Possible removal
 - Restrictions
 - Free-floating currency
 - Transitional period
 - Advantages for free market
 - Deputy Prime Ministers of economics
 - Group of Ten
 - Revaluation
 - Removal
 - Reciprocal action by Europeans
 - Transition period
 - Free floating currency
 - Reactions by foreign countries
 - Risks
- Problems
 - Re-alignment
 - Amount
 - Surcharge
 - Changing price of gold
 - Reasons
 - Re-alignment
 - Yielding by individual countries
 - Transitional float
 - Changing price of gold
 - Removal of import surcharge
 - Re-alignment
 - Market determination
 - Country determination
 - Japanese yen
 - Canadian dollar
 - German mark
 - French franc
 - Transitional period
 - Reactions
 - Risk involved
 - Yen compared to the dollar

Conv. No. 578-11 (cont.)

- Percent
- Control of float
 - German mark
- US position
 - Changes in administration
- Import surcharge
 - Removal
- Free floating currency
- Capital controls
 - Reactions in foreign market
 - Stopping compared to starting controls
- European countries
 - Intelligence
 - Relations with US
 - Comparison with US
- US proposal
 - European Finance Ministers' possible reaction
 - Acceptance of conditions
 - More conditions
 - Quotas
 - Tariffs
 - Quotas
 - Oil import problems
 - Textiles
 - Steel
 - Agricultural commodities
 - European nations
- Gold price
 - William Proxmire's views
 - House of Representatives
 - Henry S. Reuss
 - Capitol Hill
 - Reservations of price of gold
 - Debates
 - Increase of price
 - Amount of money
 - Percentage
 - Rewards to producers, speculators
 - South Africa
 - Soviet Union
 - France
 - Official price
 - Date
 - Current price
 - Charge
 - Date
 - Impact
 - Bargaining position
- US interests
 - Price of gold
 - Economic significance

Conv. No. 578-11 (cont.)

- Political significance
- European position
- Need to de-emphasize
- US position
- Proposed solution
- Rogers
- Stans
 - Burns's role
 - United front
 - French
 - Germany
 - Japan
 - Possible conversation with Burns or Connally

Conv. No. 578-11 (cont.)

[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-031. Segment declassified on 05/17/2019. Archivist: MAS]

[National Security]

[578-004-w003]

[Duration: 11s]

- US international economic policy
 - Maurice H. Stans
 - Arthur F. Burns' role
 - Possible outcome of negotiation
 - Japanese
 - French
 - British
 - Germans

- US international economic policy
 - Germany
 - Relationship with US
 - Conversations with Burns
 - Europeans
 - Relationship with Japan
 - Henry A. Kissinger
 - Willy Brandt
 - Berlin
 - Japan
 - Conversation with Earl Of Cromer
 - US policies toward Britain
 - South Africa
 - Rhodesia
 - Edward R.G. Heath
 - Conversation with Cromer

- Jordanian crisis
- Great Britain's position
 - Relations with US
 - Common Market
- European Common Market
 - Great Britain
 - The President's comments during 1969 trip to Europe
 - Economic aspect
 - Political future
 - Germany
 - France
 - Italy
 - Political responsibility
 - Position in Common Market
 - United trading unit
 - Number of people
 - Political issue
 - US position
 - Importance
 - Relationship with Great Britain
 - Economic and political considerations
 - France
 - Gen. Charles A.J.M. De Gaulle
 - Georges J.R. Pompidou
 - Connally's conversation with Kissinger
 - Great Britain
 - France
 - Germany
 - Japanese
 - US position
 - Relationship of politics and economics
 - Time frame for Common Market
 - January 1973
 - France
 - Decision
 - Decision
 - International political considerations
 - US domestic political scene
 - 1972 elections
 - Cabinet Room conversation
 - Anti-foreigner attitude
 - US interests
 - US deal
 - Timing
 - Importance
 - Possible speech by President
 - Connally
 - President's remarks
 - Reception
 - Governors' attendance
 - President's knowledge

- Connally's knowledge
- Possible reactions by foreign economic ministers
- US domestic scene
 - President's effectiveness in comparison to foreign economic scene
- IMF
 - Television coverage
 - Type of impact
 - US domestic issues

Conv. No. 578-11 (cont.)

- Connally
- Burns
- President's appearance
 - Remarks
- Central Bankers of Group of 10
 - Dinner given by Burns
 - Private dinner
 - Burns's home
 - Unknown person
 - Meetings with Burns
- Previous Cabinet meeting
 - Time factor
 - David N. Packard
 - World governed by reason
 - Emotions
- Foreign countries
 - Interests
 - Trade
 - Business pressures
 - Political problems
- Central Bankers' analysis
 - Recession
 - Japan
 - Recession
 - Germany
 - Recession
- Recession
 - Inflation
- International recession
 - US role
- Europe and Japan
 - Inflation
 - Comparison to US
- US anti-inflation policy
 - Type
 - Comparison to other countries
 - Report to President
 - Quadriad meeting
- Report from Burns to President

Connally's schedule

- J. William Fulbright

John Foster Dulles

Connally left at 10:27 am.

Burns's schedule

- White House dinner for Japanese
- Haldeman's conversation with Burns
- Rogers
- Burns's attendance
- Invitations
 - State Department
 - Japanese
- Breakfast meetings
 - Japanese

Conv. No. 578-11 (cont.)

Burns left at 10:29 am.

Conversation No. 578-5

Date: September 24, 1971

Time: 10:33 am – 11:44 am

Location: Oval Office

The President met with H. R. ("Bob") Haldeman.

Dinner

- Arthur F. Burns
- Invitation
- Concern

The President's trip to the Detroit Economic Club

- Press coverage
 - Questions and answers
 - "Today Show"
 - Time and length of filming
 - Ecology
 - Employment
 - Phase II
 - Surcharge
 - Interest rates
 - Supreme Court
 - Columbia Broadcasting System [CBS]
 - Time length

Astronauts' visit to White House

- Helen A. Thomas
- Coverage

- News summary
- President as tour guide
- Lucy A. Winchester
- Coverage (press story)
 - President as tour guide for White House
 - History
 - Abraham Lincoln
 - Emancipation Proclamation
 - Lincoln bedroom
 - Winston S. Churchill story
 - Lincoln Sitting Room
 - Secret staircase
 - Locked doors
 - Children
 - Type of story
- Thomas
 - Type of stories
 - "Back stairs at the White House" story
 - United Press International [UPI] service

Conv. No. 578-11 (cont.)

President's People's Republic of China [PRC] initiative

- Donald H. Rumsfeld
 - Japan
 - Relationship with Japanese legislators
 - Public relations aspect
- Latin America
 - Robert H. Finch
- Rumsfeld and Finch
 - Possible appearance in small Latin American countries
 - Taiwan
 - United Nations [UN]
 - Taiwan seat
 - World politics
 - Domestic politics
 - Conservatives
 - Seating of PRC in Security Council
- UN

[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-031. Segment declassified on 05/17/2019. Archivist: MAS]

[National Security]

[578-005-w001]

[Duration: 11s]

President's People's Republic of China [PRC] initiative

- Taiwan
 - US posture on United Nations [UN] membership
 - H. R. ("Bob") Haldeman's opinion

-Appearance

President's People's Republic of China [PRC] initiative

Conv. No. 578-11 (cont.)

- Taiwan
 - UN votes
 - Small actions
 - Compared to US and Great Britain
 - George H.W. Bush
 - Personal representatives
 - Haldeman
 - Possible conversations
 - Bush
 - Henry A. Kissinger

President's schedule

- Planning Board of White House Conference on Aging
 - Executive Office Building [EOB]
 - Purpose
 - The President's Chicago speech
 - President's interest
 - Time
 - Length of day
 - Arthur S. Flemming

Press coverage of administration

- Questions and answers [Q&A]
 - Future events
 - Amount of preparation
 - Phase II
 - International monetary situation
 - PRC
 - Soviet Union
 - Strategic Arms Limitation Talks [SALT]
 - National defense
 - Budget
- Televised press conference
 - Preparation
 - Ronald L. Ziegler
 - Speech in California

Stephen B. Bull entered at an unknown time after 10:33 am.

- Kissinger
 - Location
 - California

Alexander M. Haig, Jr.

- Vietnam

Bull left at an unknown time before 11:03 am.

Kissinger's schedule

- Speaking appearances
 - Dinner
 - Taft Schreiber
 - Number of people
 - Coverage
 - David Frost
 - CBS
 - National Broadcasting Corporation [NBC]
 - American Broadcasting Company [ABC]
 - Philadelphia meeting
 - President's approval
 - Hugh Scott
 - Princeton University
 - Yale University
 - Oklahoma
 - Ohio State University
 - University of Illinois
 - University of Chicago
 - Northwestern University
 - Comparison to Illinois
 - Harvard
 - Yale
 - Princeton University
 - New Jersey
 - Rutgers University
 - Ohio State
 - Number of people
 - City
 - US
- Television coverage
- University appearances

Conv. No. 578-11 (cont.)

Jewish sector

- Impact for administration
- John N. Mitchell
 - Speaking appearances
- Money
 - Impact for administration
 - Kissinger's speaking appearances
- Contributions
 - Israel
 - Amount of money
 - Jewish sector
- Staff
 - Murray M. Chotiner
 - Unknown Israeli General
 - Moshe Dayan

- Jewish support in US
- Jewish support
 - Support for President
 - Israel
 - US aid

Press relations

Conv. No. 578-11 (cont.)

- The President's trip to the Detroit Economic Club
 - Questions asked
 - Effect
 - Precision
 - Dullness
 - Politeness
 - Advance man
 - [Unknown advance man]
 - Dwight L. Chapin
 - Conversation with [Forename unknown] Sisler [?] and Director
 - Television coverage
 - Types of questions
 - Henry C. Cashen, II
 - Restrictions
 - Future situations
 - Campaign
 - Types of questions
 - Public desire
 - Good questions
 - Citizens' panel in Detroit
 - Questions
 - Television coverage
 - Past situation
 - Type of questions
 - Timing
 - Screening questions
 - Telephone call-ins
 - Telethon
 - Citizens' panel in Detroit
- National television
 - Questions
 - Phase II
 - Peter G. Peterson
- IMF
 - President's appearance
 - Speech
 - Decision
 - President's conversation with Burns and John B. Connally
 - President's appearance
 - Peterson
 - President's appearance
 - Connally's analysis
 - American audience
 - Reception

- Speech
 - Impact for economics
- George P. Shultz
- Paul W. McCracken
 - Free market
- Shultz
 - President's speech
 - Connally's impact
- President's knowledge
- Detroit Economic Club speech
 - President's speech
 - Knowledge
 - Balance
 - National television
 - US interests
 - Applause
- American audience
 - Information
 - IMF
 - Confusion
 - Businessmen compared to general public
 - Barriers to trade
- Questions asked
 - Press conference
 - Detroit Economic Club
 - Type of question asked regarding PRC
 - Connally
 - Trip to Europe
 - President's response
 - John Foster Dulles's diplomacy
 - Type of question
 - Tone, format, content
 - Type of response
 - Point of question
 - Response
- Patrick J. Buchanan
 - Responses
 - Number of words

Conv. No. 578-11 (cont.)

President's schedule

- Federal Communications Commission [FCC]
 - Senator John L. McClellan
 - Mitchell's opinion
 - Cable television
 - Friend of administration
- President Moktar Ould Daddah of Mauritania
 - President of organization of African unity
 - Attendance
 - Five foreign ministers
 - William P. Rogers
 - David D. Newsome

- Length of time
- Farewell call
 - Bogdan Crnobrnja
 - Belgrade, Yugoslavia
 - Public relations
 - Josip Broz Tito
- Future situations
- Agha Hilaly of Pakistan
 - Conversation
 - Presidential gift
 - Wristwatch
 - Kissinger
 - Farewell call
 - Meeting with the President
 - Pictures
- Farewell calls
 - Future
 - Procedure
- Informal dinner with million dollar contributors

Conv. No. 578-11 (cont.)

[Previous PRMPA Personal Returnable (G) withdrawal reviewed under deed of gift 03/13/2020. Segment cleared for release.]

[Personal Returnable]
 [578-005-w008]
 [Duration: 32s]

The President's schedule

- Informal dinner with million dollar contributors
 - Timing
 - H. R. ("Bob") Haldeman's opinion
 - November 1971
 - Attendees
 - W. Clement Stone
 - Richard M. Scaife
 - Solicitation of funds
 - Amount of funds to be solicited

The President's schedule

- Informal dinner with million dollar contributors
 - Location
 - Camp David
 - Timing
 - Phase II announcement
 - Stag dinner
 - Length

- Elkins, West Virginia
 - Helicopter trip
 - Camp David
 - Returns
 - Editorial writers
 - Pittsburgh
 - Meeting with the President
 - Date
 - Forthcoming announcement about visit to Soviet Union
- Conv. No. 578-11 (cont.)

Press relations

- Questions and answers
 - Subjects
 - Ziegler
 - California trip
 - Questions posed
 - John A. Scali
 - President's action
- Stories
- National television
 - Oval Office press conference
 - Idea of performance
 - President's knowledge

William M. Magruder

- Meeting
 - Research and development [R&D]

Editorial

Milton Friedman and George P. Shultz entered and Haldeman left at 11:03 am; Oliver F. ("Ollie") Atkins was present at the beginning of this meeting.

Greetings

Introductions

Testimony

Photographs

General conversation

- Photographs
- Meeting
- Burns
- Connally

US foreign economic policies

- IMF
 - Burns
 - Conversation with the President

- Rogers
- Maurice H. Stans
- US position
 - Gold prices
 - Henry S. Reuss
 - William Proxmire
- Europe and Japan
 - Possible recession
 - Inflation
 - US
- Burns's position
 - Fixed currency rates
- Connally
- Burns
 - Surcharge
 - Capital controls
 - European reactions
 - Quotas
 - Steel, oil
- Capital controls program
 - Problems
 - Rejection
 - Burns

Conv. No. 578-11 (cont.)

Unknown person [Manolo Sanchez?] entered at an unknown time after 11:03 am.

Refreshments

- Coffee
- Tea

Unknown person [Sanchez?] left at an unknown time before 11:44 am.

US foreign economic policies

- Connally
- Memorandum to administration and Burns from Friedman
 - October 1968
 - Close gold window
 - Capital controls
- The President's conversation with Burns, September 24
 - Connally
 - International economists
 - Popular belief of failure
 - Trip abroad
 - Connally's position
 - Timing
- World situation
 - President's action
- Connally
 - Press criticism
 - Sensitivity
 - European trip

- Lyndon B. Johnson
- Capabilities
- Dinner party given by Shultz
 - Date
 - Connally
 - Friedman
 - Ezra Solomon
 - John D. Ehrlichman
- Controls on wages and prices
 - Political problems
 - Domestic scene
- International scene
 - US position
 - Success
- Gold prices
 - Raise
 - Lower
 - Elimination
 - Meaning
 - Burns's explanation
 - Ritual of economics
 - Convertibility
 - Camp David meeting
 - Burns's position
 - Mystique
 - Political implications
 - Hypothetical situation
 - Central banker
 - Congressmen
 - Dollar standard
 - Response
 - Domestic front
- Changes in the price of gold
 - Impact
 - Dollar amounts
 - Europeans' position
 - Maintenance of sales
 - Benefits for US
 - Future implications
- Import surcharge
 - Possible changes
 - Date
 - Time length
 - Benefits for US
 - Japanese yen
 - Float
 - German mark
 - Pressure
 - Equilibrium of prices
 - Percent
 - Japanese yen

Conv. No. 578-11 (cont.)

- Depreciation
 - Willingness for depreciation by foreign countries
 - Japan
- Reductions in trade barriers
 - Numerical shift of balance of payments
 - Present system
 - Flexibility in currencies
 - Productivity
- Possible illusions
- Surcharge and exchange rate
 - Imports compared to imports and exports
 - Definition related to surcharge and exchange rates
 - Equilibrium
 - Removal of surcharge
 - Aid to export companies
 - Agriculture industry
 - Reactions to raising surcharge
 - Exporters
 - American goods
 - Lower prices
 - Impact on farmers
 - Agricultural commodities
 - Pro agriculture position
- Protectionism in US
 - Previous Cabinet meeting
 - American foreign policy
 - 1916-1968
 - [Thomas] Woodrow Wilson
 - Benevolent paternalism
 - Changing American policy
 - Benevolent paternalism to cooperative partnerships
 - Possible speech
 - Questions
 - Opportunities
 - Competition
- Import surcharge
 - Importance
 - Deadline
 - Date
 - Suspension of surcharge
 - Plan
 - Stipulation
 - Floating currencies
 - General Agreement on Tariffs and Trade [GATT] rules
 - Latin America
 - GATT rules
 - US position
 - Violation
 - Belief
- Floating currencies
 - Japan, Great Britain, France, West Germany

Conv. No. 578-11 (cont.)

- Canada
- Germany
 - Qualifications
- US position
 - Japan, Britain
 - Importance
 - Surcharge
 - Floating currency
 - Trade
 - Japan
 - Automobiles
 - US sales
 - Percentage
 - Date
 - Surcharge
 - Removal
 - Yen
 - Appreciation
 - Value
 - Automobile industry
 - Effect
 - Political consideration

Conv. No. 578-11 (cont.)

US domestic economic policies

US international economic policies

- Prohibition of private ownership and purchase of gold
 - Elimination
 - Current action
 - Shultz
 - Connally
 - Bureaucracy
 - Timing
 - Note from Shultz
 - US patriotism
 - Ownership of gold
 - Pros and cons
 - US legislation
 - Executive Order
 - Treasury Department position
 - Gold Reserve Act
 - Section Three
 - Regulation by Secretary of Treasury
 - Holding of gold
 - Executive Order
 - Executive Order
 - Political question
 - Conservatives
 - Gold Reserve Act
 - History
 - Date of establishment

- Purpose
 - Prohibiting private profit
 - Franklin D. Roosevelt
- Expropriation
 - Comparison
 - Fidel Castro
 - Chile
 - Anaconda Company
 - Roosevelt
 - Connally

Conv. No. 578-11 (cont.)

US domestic economic policies

- Bureaucracy
 - Changes
 - Opposition
 - Government reorganization
 - Revenue sharing
 - Welfare reform
 - Congress
 - Opposition to change
- Economic goals
 - Price control
 - Possible dangers
 - Suppression of inflation
 - Congressman
 - Cost of Living Council [COLC]
 - Spending more money
 - Federal Reserve Board [FRB]
 - Printing more money
- Political factors
 - 1972 election
 - Upsurge of prices
 - 1970 recession
 - Possibility of another recession
 - 1974
 - Setback of economic goals
 - Democratic victory
- Avoidance of recession
 - Money supply
 - Burns
 - Congress
 - Deficit
 - FRB
 - Increase
 - Burns
 - Rate of increase
 - Percent
 - Directions
 - Repercussions
 - Expansion
 - Positive movement

- Figures
 - Retail sales
 - Auto sales
 - Reasons
 - Freeze
 - Housing starts
 - Inventories
 - Consumer purchasing power
 - Savings
 - Real spendable earnings
- Momentum
- History
 - Action of expansion
 - 1933-1937
 - Growth
 - Rate
- Great Depression
 - Date
 - Type of recession
 - Growth
- 1970 Recession
 - Reasons
 - Previous factors
 - Unemployment figures
- Unemployment
 - Men in workforce
 - Number
 - Vietnam
 - Problems
 - Geographical distribution
 - California
 - Chicago
 - Gary, Indiana
 - Connecticut
 - Wichita
- Current economic atmosphere
 - Washington, DC
 - Unemployment
 - Future situation
 - Post-election period
 - Figures
 - Maintenance
- Technical problems of Phase II
 - President's previous action
 - Politics
 - Approval
 - Speculations
 - Controlling prices
 - Public support
 - Already-existing economic factors
- Consumer Price Index [CPI]

- Sanction policy
 - Industries
 - Control of wages and prices
 - Effect
- Wage and price increase
 - Approval
 - Disapproval
 - Deadline
 - Effect
 - Number of days
 - Pressure
 - Cosmetic influence
 - Shultz, Herbert Stein
 - Restraints
 - Supervision
 - Major industries
 - Effect on inflation
 - Bureaucracy
 - Decisions
 - Deferred increases
 - Impact
- Deferred rate increases
 - Labor-management panel
 - Speculation
 - Effect
 - Automobiles
- Union and management policies
 - US society
 - Contract between two parties
 - Valid
 - Arguments against administration's policies
 - Contract
 - James W. Roach
 - Labor relations
 - History
 - Wildcat strikes of 1930's
 - Union leaders
 - Contracts
 - Importance of contracts
 - Validity
 - Wage and price increases
 - Government position
 - Union leaders
 - Possible effect on contract
 - New contract
 - Railroad union
 - Contract
 - Result

Conv. No. 578-11 (cont.)

- Burns
- Equity
- Meeting between Burns and Shultz

- Guidelines
 - West coast strike
 - Length
 - Percentage of proposed wage increase
 - Cause for strike
- Contract
 - Percent
 - Burns's position
 - Strike
- Longshoreman, coal miners
 - Steel settlement
- Wages and prices
 - Friedman's analysis
 - Burns
 - Wage and Price Review Board
 - Legal precedent
 - History
 - 1932
 - Eugene Meyer
 - FRB
 - Reconstruction Finance Corporation [RFC]

Conv. No. 578-11 (cont.)

- Deferred contracts
 - Impact on wages and prices
- Economic system
 - Complexities of system
- Guidelines
 - Numbers
 - Averages
 - Effect on unions
- Principles of economics
- Congress
- Freeze
 - Effect on price index
 - Percentage deviation
- Walter E. Heller
 - Prediction of numbers
- Alan Greenspan's prediction

General conversation

US economic policies

- Congress
- Labor leaders
- Businessmen
 - Business Council
 - Labor
- Speculators
 - President's announcement
 - Japan

Shultz and Friedman left at 11:44 am.

Conversation No. 578-6
Conv. No. 578-11 (cont.)

Date: September 24, 1971
Time: 11:44 am - 12:05 pm
Location: Oval Office

The President met with John D. Ehrlichman and William M. Magruder.

Greetings

Progress report

Unknown person

New technology opportunities program

- Supersonic Transport [SST]
 - Japan
 - 1972 US elections
- US position
- Future plans
- Objective

President's schedule

- Time

New technology opportunities

- US national needs
- Magruder's research
 - Congressional study
 - International transfer of technology
- National Aeronautics and Space Council
 - Position for future developments
 - SST
 - Date
- Trade organizations
 - Letters from Magruder
 - Type of response
 - Ideas
 - James T. Lynn
- Government initiatives
 - Tax incentives
 - Congress
 - Research and Development [R&D]
- Innovation of industry in government
- Task forces
 - Scientific and engineering

- Dr. Edward E. David, Jr.
- Anti-trust laws
 - Lewis A. Engman
 - John N. Mitchell
 - John B. Connally
 - Report
- Industry and government
 - Available initiatives
 - Economics
 - Early depreciation
 - Paul W. McCracken
 - Solomon [Surname unknown]
 - Impact on labor law practices
 - Examples
 - Effect
 - George Meany
 - Jim Lewin [?]
 - International transfer
- Initiatives
 - Assistant Secretaries
 - Type of initiatives
 - Technological resources
 - Human resources
 - Natural resources
 - Community and economic development
 - Approaching Congress
- Date
 - Report
- Technology
 - Needs
- Gen B. A. Schriever and Harold A. Geneen
 - Management
 - Financing
 - Blue Ribbon Council
- Industrial input
 - Results
 - Timing
- Administration's position
 - National response
 - Strategy
 - Cancer
 - Amount of money
 - Actions taken
 - Elliot L. Richardson and Department of Health, Education and Welfare [HEW]
- Bureaucrats
 - Former, traditional procedure of action
- Strategy
 - Methods
 - Psychological effect
 - Comparison to traditional procedure

Conv. No. 578-11 (cont.)

- Manhattan Project
- Moon shot
- Idea of new agency
 - Possible impact
 - Idea of taking action
 - Comparison to traditional government agencies
 - Ehrlichman
- Subsidizing American industry
 - Competition with Japan
 - Tax policy
 - Initiatives
- Responses from various agencies
 - Department of Treasury
 - Department of Commerce
- Law enforcement
 - J. Edgar Hoover
 - Arrests
 - Reactions
 - Heroin bust
 - Amount of money
 - Washington Star*
 - Press response
 - Location in paper
- National Air Space Administration [NASA], Atomic Energy Commission [AEC], Department of Defense [DOD]
 - System management capabilities
 - Feasibility
 - Market and public needs
 - Management capabilities
 - Manhattan and Apollo Projects
 - James C. Fletcher
 - George M. Low
 - Systems management initiatives
 - Possible future situation
 - Comparison to Apollo
 - Samuel C. Phillips
 - Air Force
 - NASA's capabilities
 - Experience
- Department of Transportation [DOT]/NASA package
 - SST
 - Other nations' plans
 - Concorde
 - A-300 Airbus
 - Mercure[?]
 - Boeing
 - Italians
 - General Electric [GE]
 - Jet civil engine
 - France
 - Senegman [?]

- Pratt and Whitney
- Japan
- Type of program
 - NASA, DOT, Commerce Department
 - Noise reduction
 - Staff
 - Package
 - SST
 - Civil aviation industry
 - William Proxmire
 - Gaylord Nelson
 - Democrats
 - Unemployment
 - New possibilities
 - Deadline
 - Date
- Education and tax reform
 - Education costs
 - Relationship to rebate of property taxes
 - California case
 - Employment
 - Number of people
 - Department of Treasury
 - Value-added tax
 - Response in numbers
 - Inclusion of program
 - Taxes
 - Edwin S. Cohen
 - Conversation between Ehrlichman and Connally
- US position in world
 - SST
 - Question of technical advancement
 - Exports
 - Percentage of Gross National Product [GNP]
 - Comparison to Canada, Japan and Great Britain
 - Type of market in comparison to rest of world
 - Japan
 - Europe
 - Impact on US market
 - Competition
 - Exports
- Scientific community
 - Problems
 - Inertia
 - Regulators
 - Basic research
 - National Science Foundation
 - Director, Dr. William D. McElroy
 - Political appointment
 - Possible people
 - David

Conv. No. 578-11 (cont.)

Appointments
-Supreme Court

Ehrlichman and Magruder left at 12:05 pm.

Conv. No. 578-11 (cont.)

Conversation No. 578-7

Date: September 24, 1971
Time: Unknown between 12:05 and 12:07 pm
Location: Oval Office

President met with Alexander Butterfield.

President's schedule

Butterfield left at an unknown time before 12:07 pm.

Conversation No. 578-8

Date: September 24, 1971
Time: 12:07 pm - 12:23 pm
Location: Oval Office

The President met with Melvin R. Laird, Brig. General Cunningham C. Bryant, Brig. General Benjamin L. Hunton, and Rear Admiral Samuel Gravely; the White House photographer was present at the beginning of this meeting.

Greetings

Press photos
-Arrangements

Military personnel policies

-Women
-Navy
-One star ranks
-Promotion to Commodore
-Ranks
-Army
-Air Force
-Navy
-Promotions
-Intelligence
-Medical Corps
-WAVES
-Supply

- Promotion policies
 - Type of individual
 - Jackie Robinson
 - Game against Oregon
 - Type of player
 - Kennie Washington
 - Montreal
 - Brooklyn Dodgers
 - Major League player
 - Breaking color bar
 - Vida Blue
 - George Preston Marshall
 - West Virginia
 - Jim Brown's efforts against Washington Redskins
 - Comparison between sports and armed forces
 - Laird and Joint Chiefs of Staff [JCS]
- Peace time forces
 - Blacks
 - Ranks
 - Proportion compared to White
 - Volunteer policies
 - Promotion potential
 - Enlisted individuals
 - Officer corps
- Promotion policies
 - Reasons
- Future needs
 - Support for military men
 - Promotion opportunities
- Washington, DC National Guard
 - Black officers
 - Population
 - Promotion opportunities
 - Respect
- President's military aide
 - Lieutenant Colonel Vernon C. Coffey, Jr.
 - Type of job
 - Spirit
- Racism
 - US military service
 - Prejudices
 - Opportunities
 - Reverse discrimination
- Leaders
 - Opportunities for blacks
- "Uncle Tom" category
- All-volunteer force
- Opportunities
 - Occupation
 - Minority groups
 - US history

- New York
 - Jews
 - Professions
 - Teaching
 - Catholics
 - Protestants
- Irish-Americans
 - Effectiveness in big-city politics
 - Opportunities
 - Comparison to Protestants
 - Political recognition

Conv. No. 578-11 (cont.)

Presidential gifts

- Cuff links
- Golfers
 - Golf balls
 - Golf game
 - Practice

Laird and JCS

Copies of photos

Laird, et al. left at 12:23 am.

Conversation No. 578-9

Date: September 24, 1971
 Time: 12:23 pm - 12:32 pm
 Location: Oval Office

The President met with Stephen B. Bull, Michael "White Antelope" Naranjo, Mrs. Michael "Desert Flower" Naranjo, Mrs. Larry Underwood, and Donald E. Johnson.

Greetings

- White House

Introductions

Presentation to the President

- Indian heritage
- Sculpture of Pueblo Indian dancer
 - Wax mold
 - Bronze
- Naranjo's background
 - Ability as artist
 - Naranjo's family

Art

- President's background
- Abilities in school

Press photographs

- Arrangements

Conv. No. 578-11 (cont.)

Members of the press entered at an unknown time after 12:23 pm.

[Photographs]

Introductions

- Frank Cormier
 - Associated Press [AP]
- Helen A. Thomas
 - United Press International [UPI]

Indian sculpture

- Method of construction
 - Emotions involved
 - Indian dancing
 - Continuous procedure
 - Wax mold
 - Period of time of planning
 - Number of hours
 - Indian dance
 - Observation by Naranjo
 - Reservation
- Work
 - Weight
- President's knowledge of art
 - Indian sculpture
 - Indian dancer
- Naranjo
 - Service to country
 - Sacrifice
 - Sculpture
 - Indian heritage
 - Handicap
 - Determination
 - Creativity
 - Strength of character
 - Example
 - Continuation of work
 - Themes
 - Biblical figures
 - Greek mythology
 - Indian heritage

Pakistan sculpture

- Age

- Profile
- Greek Buddha
 - Gift from King of Afghanistan
 - Age
- History
 - Greek culture

Conv. No. 578-11 (cont.)

Presidential gifts

- Money clip
 - Presidential seal
- Cuff links
 - US seal
- US seal
 - Oval Office ceiling and rug
 - Stars
 - Eagle
 - Palm
 - Cuff clip
 - Money clip

Indian heritage

- President's coach at Whittier College
 - Wallace ("Chief") Newman
 - University of Southern California [USC]

General conversation

Naranjo, et al. left at an unknown time before 12:32 pm.

Michael Naranjo

- Face
- Sensitivity of hands
- Thomas
 - The President's remarks

Bull and Johnson left at 12:32 pm.

Conversation No. 578-10

Date: September 24, 1971

Time: 12:32 pm

Location: Oval Office

The President met with Stephen B. Bull.

President's schedule

- Photograph
 - Dwight D. Eisenhower portrait

- Meeting with Mrs. J. Willard Marriott
- Location
 - Cabinet Room
- Gift
 - Compact

The President and Bull left at 12:32 pm.

Conv. No. 578-11 (cont.)

Conversation No. 578-13

Date: September 24, 1971
Time: Unknown between 12:32 pm and 12:44 pm
Location: Oval Office

Unknown people [Secret Service agents] talked.

[Previous archivists categorized this section as unintelligible. It has been rereviewed and released 03/13/2020.]

[Unintelligible]
[578-013-w001]
[Duration: 3s]

The President's location [?]

The President's location

Conversation No. 578-11

Date: September 24, 1971
Time: Unknown between 12:46 pm and 1:32 pm
Location: Oval Office

The President met with H. R. ("Bob") Haldeman.
[This recording began at an unknown time while the conversation was in progress]

- President's appearance in Detroit
 - Detroit Economic Club
 - News stories
 - Radio

- Lyndon B. Johnson [?]
- Unknown reporter
- J. Willard Marriott
- Questions asked of President
- Reports of President's appearance
 - Length
- Columbia Broadcasting System [CBS] interview with audience Copy No. 578-11 (cont.)
- Type of reactions
 - Lynn A. Townsend
- President's appearance
 - Amount of work

President's schedule

- Patrick J. Buchanan
 - Statement for President
 - Changes
 - Possible questions
- Detroit trip
 - Audience
 - Compared to prime time
- Press conference
 - Prime time
 - Possible questions to be asked

President's appearance in Detroit

- Detroit Economic Club
 - Review on President's appearance by Walker Sisler[?]
 - Impact
 - Free enterprise
 - Union reactions
 - Location of club
 - Michigan
 - Review by Russel A. Swaney
 - President's appearance
 - Positive response
 - Protest
 - Format
 - Steel industry panel member
 - Response
 - Review by William B. Milliken
 - Impact of President's appearance
 - Positiveness
 - Review by Robert P. Griffin
 - Favorable
 - Newspapers
 - Detroit Free Press*
 - Pictures

The President talked with the White House operator at an unknown time between 12:59 pm and 1:11 pm.

[Conversation No. 578-11A]

[See Conversation No. 10-1]

[End of telephone conversation]

President's schedule
-Detroit
-Sisler
-Previous appearance

Conv. No. 578-11 (cont.)

The President talked with John N. Mitchell between 1:11 pm and 1:13 pm.

[Conversation No. 578-11B]

[See Conversation No. 10-2]

[End of telephone conversation]

President's schedule
-John D. Ehrlichman

Long weekend

Manolo Sanchez entered at an unknown time after 1:11 pm.

[Previous PRMPA Personal Returnable (G) withdrawal reviewed under deed of gift 03/13/2020. Segment cleared for release.]

[Personal Returnable]

[578-011-w001]

[Duration: 1m]

The President's schedule
-Golf
-Contingent on weather [?]
-John N. Mitchell
-Manolo Sanchez's approval
-White House
-Location of the President's Macgregor two wood golf club
-Third floor

Manolo Sanchez left at an unknown time before 1:32 pm.

The President's golf game
-Mitchell

- Work
- Martha (Beall) Mitchell

US economic policies

- Expectations
- Detroit trip

Conv. No. 578-11 (cont.)

President's schedule

- Northwest trip
 - Montana
 - President's arrival
 - Crowd for President's arrival
 - Kalispell Airport
 - Libby Dam
 - Activities
 - Helicopter sightseeing
 - Michael J. Mansfield
 - President's visit
 - Statements on President's foreign policy
 - Airport
 - Crowd for President's arrival
 - Hotel
 - Alaska
 - President's schedule
 - Receptions
 - Walter J. Hickel's home
 - Fifty states
 - President's visits
 - West Virginia
 - Queen of Festival
 - Daughter of Harley O. Staggers
 - Staggers
 - Network
 - Robert C. Byrd

Press relations

- Daniel L. Schorr
 - Credibility
 - President's campaign speech
 - Criticism
 - CBS
 - Charles W. Colson
 - Note from Haldeman
 - Role as commentator
 - Criticism of President's speech
 - Kennebunkport, Maine
 - Colson's meeting
 - Wire service
 - Criticism of President
 - Role as commentator
 - The Administration's possible response

- Colson's possible efforts
 - CBS affiliates
- Peter M. Flanigan
 - Television affiliates

-Quotes

- Criticism of the President
 - Programs
 - Motives

Conv. No. 578-11 (cont.)

-Quotes

- The President and people

This recording was cut off at an unknown time before 1:32 pm.